

MaQuaM - "International Qualification on Marine and Tourism for the Mediterranean harbours"

n. 2020-1-IT01-KA202-008459

IO1 - ECVET tool for qualifications in the nautical and tourism sector

Methodological note

for the definition of the Learning Outcomes for the Professional Profile of "Manager of integrated services for boating and coastal tourism"

To define in an articulated way the characteristics of the Professional Profile identified, reference was made to the ISO standards and to the official documents of the European Union, in addition to the search for elements of connection between national and community systems for defining sectors, work processes and Areas of Activity (ADA), as reference standards for active employment policies and training.

The definition path, represented by the attached worksheet, followed a phased approach of progressive analysis and definition of the processes and characteristics required for the role under investigation.

The focus was assigned to the definition of the profile already included in the MAQUAM project documentation, relating to the "Manager of integrated services for boating and coastal tourism", whose description is the following.

Professional profile description: the manager is responsible for the tourist reception in the port and on the coast, for the organization and coordination of all activities, services and professionals dedicated to the care of the boat, its crew and boaters. He/She has the task of optimizing and integrating the reception services in tourist ports for both pleasure craft and people, to respond to technical, logistical and tourist needs. He/She competently coordinates the operators who carry out the various technical services on the quay, at sea and in the handling of administrative procedures, meeting the various requests of sea tourists. His/Her role is focused on customer care services and in the configuration processes of the integrated offer of services, through commercial agreements with suppliers of the refit supply chain, port and tourist services. He/She develops and promotes innovation projects of the integrated offer of services.

1. Comparison among professional profiles

The first phase of analysis concerned the comparison between the professional figures defined by the Italian regional standards, the EU ESCO standards and the references obtained from the partners of the countries participating in the project. To allow adequate descriptive completeness of the work processes referring to the professional profile, the role was first divided into 5 sectors of activity:

- Tourism
- Harbors / Ports
- Boat Technique
- Marketing and Project Management



Finance

For each of the sectors described, the ADAs related to the sector and the professional figures already included in the repertoires of the Italian regions involved in the project have been identified. This information is presented in table 01-Repertories, which subsequently links these descriptions to the professional figures provided for in the Community (ESCO) and in the individual participating countries, based on the information acquired from the partners.

The following table takes up a portion of the worksheet and shows the Tourism and Ports sectors in its declinations according to the path described above. For the references to the descriptions already present in the national and community repertories, links have been added to the relative sites for the presentation of the descriptive cards.

| Sectors | Tourism | | Harbours/Ports | | |
|-------------------------------------|---|---|--|--|--|
| ADA related to the sector | ADA.23.03.01 – Planning, programming and organizing of local tourism offers | ADA.23.03.02 Reception of visitors and promotion of the territorial tourist offer | ADA.11.02.08 Management and planning of tourist port services | ADA.11.02.20 - assistance to people on board | |
| Italy (from regionalrepertoi | Coordinator of tourist port services; Officer for customer assistance, implementation-board services and mooring and unmooring operations - Recreational Hostess/Steward | | | | |
| res) | | ioniweb.regione.liguria na.it/RRFP/gateway#ht Rpp/Rice | | | |
| | Destination Manager <u>https://www.vector-</u> tourism.net/documentation | | | | |
| Greece | UC 366 Analysis of the reference area; UC2151 Promotion UC 2149 Planning of territorial tourist area offers | | | | |
| Albania | To be defined | | | | |

Act. 1 – Comparative Table – a. Repertoires (example)



| Malta | OTHM Level 4 Diploma in Tourism and Hospitality Management | | |
|-----------|---|-------------------------|----------------|
| ESCO (EU) | Port Coordina | tor (n. 4323.11) | |
| | https://ec.europa.eu/esco/portal/occupat | ion?resetLanguage=true& | newLanguage=en |

2. Process analysis

The analysis of the work processes related to the specific Areas of Activities envisaged by the profile described was subsequently developed. The analysis was carried out with field observations, interviews and focus groups with experts in the reference sector. The processes described represent activities often carried out by different professional figures or by the need to change traditional roles and functions. It is in fact a new profile to be represented by identifying changes and improvements to existing roles.

The specific activities have been described with the method proposed by the ISO standards, represented by the following diagram, the complete table is present on the attached worksheet entitled b - Process Analysis for ADA.

| From the ADA to the Assessment | Starting request/nee d/ action | What he | :/she does | Which tool use | | What P | ne/she applies | | Aimed at | What he/she | Indicator |
|--|---|---------|------------|-------------------|-----------|------------|----------------|-----------------------|----------|-------------------|-----------|
| Competence | Input | Action | Subject 1 | Subject 2 | Subject 3 | Procedures | Standards | Metho dologi es | Output | observes/monitors | |
| Managing and planning of tourist port services | | | | | | | | | | | |
| Providing assistance to people on board | | | | | | | | | | | |
| Planning, programming and organizing of local tourism offers | | | | | | | | | | | |
| Development of the marketing operational plan | | | | | | | | | | | |
| Projects management | | | | | | | | | | | |



Subsequently these descriptions have been summarized in tables of Activities by process in the worksheet entitled c - Synthesis processes-activities.

Learning Outcomes

The analysis of processes and the connection between processes and activities made it possible to describe for each macro process, linked to the description of the ADA, the skills and knowledge necessary to best perform the detailed activities described in the previous analysis.

The table defined as Learning Outcomes in fact presents for each grouping of activities the training outcomes, skills, competences and knowledges necessary to make it possible to achieve the expected output.

3. Terms and definition used in this analysis

All terms and definitions are taken from ISO norms and/or EU official documents, the main definitions used in this analysis are described below.

Professional Profile

Is an agreed set of characteristics, competences or rules that describes the work of a professional to be used consistently as good principles, practices or guidelines. The point of a standard is to provide a reliable basis for people to share the same expectations about a product or service

ADA

The ADA (Area of activity) is the main information unit of the Italian system of standards, it groups the elementary activities, the reference sectors and is connected to the national statistical system of economic activities and professions.

Competence

knowledge, understanding, skill or attitude that is observable or measurable, or both observable and measurable, which is applied and mastered in a given work situation and in professional development or in both professional and personal development

Process

set of interrelated or interacting activities that use inputs to deliver an intended result (output)

Learning Outcomes

verifiable statements of what learners are expected to know, understand and be able to do. Learning outcomes statements are typically characterised by the use of active verbs expressing knowledge, comprehension, application, analysis, synthesis and evaluation, etc...

Indicators

variables (operational representation of an attribute: quality, characteristic, property) used to detect empirically the criteria of acceptability of the performance. They are measured by descriptors.



Examples of indicators are: "completeness of the analysis", "relevance of items", "conciseness", "clearness", "coherence"

Descriptors

scales of attributes that define the level (or the quality) of the indicators and represent a hierarchy of precision degrees (Rubric). Descriptors rubric is a range grid (usually not more than 5), where 1 is the lowest range and 5 is the highest, and their strength is a high level of objectiveness.

Input

Knowledge, ideas, information, that are used as the beginning of the process.

Output

is intentional, direct effect of a process, what it is expected once the process has been completed.



IO 1 Comparison among professional profiles IT, GR, AL, MT

Profile: Manager of integrated services for boating and coastal tourism

Act. 1 – d. Learning Outcomes

| Receiving and managing boats and crews | | | | | |
|--|---|--|--|--|--|
| Output of process | Learning Outcomes | Skill/Competencies | | | |
| Mooring plan updated and consistent | Manage and maintain the port's mooring plan | Ability of planning and operational programming in the port area | | | |
| Assignment of transit seats | Knowing how to provide coherent answers to requests for berths | Relational and programming skills | | | |
| Satisfied customer | Listen and adequately inform the customer | Relational and receptional skills | | | |
| Port service and operation orders | Manage port personnel to guide them towards quality management of services | Ability to delegate and assign objectives | | | |
| Service of crew management | Provide assistance to crews | Relational and communication skills | | | |
| Satisfaction of needs | Solve the problems and needs of the people on board | Problem solving skills | | | |
| | Planning and orga | nizing the resources | | | |
| Output of process | Learning Outcomes | Skill/Competencies | | | |
| Control report | Make the best use of the economic control tools of the port's activities | Knowing how to recognize the key elements of performance | | | |
| Services promotion | Obtain an updated map of services and territorial offers in the nautical and tourist fields | Knowing how to analyze and monitor the offer of local services | | | |

| Work program and mooring plan | Schedule maintenance and technical improvements based on requests | Knowing how to anticipate and plan the technical needs for improvement | |
|--|---|---|--|
| Flexible and customized packages | Organize and propose personalized experiential packages to the customer | Knowing how to interpret customer expectations and define tailor-made proposals | |
| Mooring support service | Organize the support service for boats and port maneuvers | Knowing how to identify the technical needs and ability to plan service innovations | |
| | | omote local tourist offers | |
| Output of process | Learning Outcomes | Skill/Competencies | |
| Extension of the offer | Analyze and monitor the territory and the opportunities offered | Ability of territorial and market analysis | |
| Registration of customer cards | Create a marketing information system for supply and demand | Ability to identify stakeholders and manage territorial relations | |
| Proposals accepted | Listening and interpreting the customer's tastes and expectations | Customer analysis and negotiation skills | |
| Marketing mix plan | Apply marketing mix analysis and planning tools | Marketing planning and control skills | |
| | Managing goals, pro | jects and evaluations | |
| Output of process | Learning Outcomes | Skill/Competencies | |
| Plan of the new services | Define strategies and objectives, based on the results of the analysis on supply and demand | Recognize and segment problems, expectations and strategic objectives | |
| Operational feasibility study of the project | Plan new services and projects by identifying the conditions of feasibility | Identify the development of the activities necessary to achieve the objectives | |

Knowledges

Technical-nautical knowledge IT knowledge on port management systems Regulatory knowledge in the nautical field

Technical-nautical knowledge IT knowledge on port management systems Regulatory knowledge in the nautical field

Technical-nautical linguistic knowledge

Internal communication tools and service order definition tools

Technical-nautical linguistic knowledge Regulatory knowledge in the nautical field

Problem solving techniques

Knowledges

Administrative and economic knowledge Computer knowledges

Service marketing knowledge Computer knowledges Technical-nautical knowledge Operational programming tools

Knowledge of the analysis of the supply and demand of services Language skills Computer knowledges

Knowledge of innovative port technical support tools

Knowledges

Knowledge of service analysis systems Knowledge of market monitoring systems and tools

Knowledge of stakeholder mapping and management tools CRM tools

Knowledge of marketing and segmentation

Knowledge of the tools for analyzing and planning the marketing mix of services

Knowledges

Project Cycle Management tools

Project Management tools and techniques



IO 1 Comparison among professional profiles IT, GR, AL, MT

Profile: Manager of integrated services for boating and coastal tourism

Act. 1 – c. Synthesis between processes and activities

| Receiving and managing boats and | | | |
|----------------------------------|-------------------------------------|---|--|
| Required annual berths | Mooring plan updated and consistent | Daily check of free berths | |
| Requests and reservations | Assignment of transit seats | Berth assignment based on size and availability | |
| Arrival of boats and users | Satisfied customer | Reception at the office after arrival and mooring | |
| Needs of daily work | Port service and operation orders | Definiton of the week work plan | |
| Commander or owner requests | Service of crew management | Registration and health control procedures | |
| Needs of the people on board | Satisfaction of needs | Crew services | |

| Planning and organizing the resou | | | | |
|-----------------------------------|--------------------------|---------------------------------------|--|--|
| | | | | |
| Administrative data | Control report | Internal, local and national rules | | |
| | | | | |
| Deviation from programs | Services promotion | Internal, local and national rules | | |
| Expansion and maintenance | Work program and mooring | | | |
| needs | plan | Analysis of project options | | |
| | | Development of territorial | | |
| Organization of the offers | Flexible and customized | offers and matching customer needs | | |
| Organization of the offers | packages | | | |
| C | | | | |
| Commander or owner requests | Mooring support service | Safe mooring procedures | | |

| Analyze the market, promote local touris | | | | | |
|--|--|-------------------------------|--|--|--|
| | | Proposals for conventions and | | | |
| | | | | | |

| | | Ability to analyze needs and |
|-----------------------------------|----------------------------------|------------------------------------|
| Customer inquiries | Registration of customer cards | expectations |
| Personalized proposals | Proposals accepted | Ability to elaborate proposals |
| Analysis of the current situation | | |
| and trends | Marketing mix plan | Marketing plan |
| | Mar | naging goals, projects and evaluat |
| | | |
| Current customer and booking | | Collection and registration of |
| requests | Plan of the new services | user reports |
| | | Knowledge of the role and |
| Development and improvement | Operational feasibility study of | techniques of Project |
| projects | the project | Management |

| ews | |
|-----------------------------------|-----------------------------------|
| - Customer inquiries and waiting | Ability of planning and |
| list - Mooring plan - | operational programming in the |
| Management Software | port area |
| - Customer inquiries and waiting | |
| list - Mooring plan - | Relational and programming |
| Management Software | skills |
| | |
| Customer care tools | Relational and receptional skills |
| Reception and support service | Ability to delegate and assign |
| programming | objectives |
| International, national and | Relational and communication |
| regional rules | skills |
| | |
| Map of services available locally | Problem solving skills |
| | |
| es | |
| | |
| Management software and | Being able to recognize the key |
| managerial dashboard | elements of performance |
| | Knowing how to analyze and |
| Map of available environmental | monitor the offer of local |
| services | services |
| | Knowing how to anticipate and |
| Technical analysis and problem | plan the technical needs for |
| solving | improvement |
| | |
| | Knowing how to interpret |
| | customer expectations and |
| Territorial offer analysis | define tailor-made proposals |
| | Knowing how to identify the |
| Technical and organizational | technical needs and ability to |
| knowledge | plan service innovations |
| | |
| it offers | |
| - Information system on local | |
| and territorial tourist offer | Ability of territorial and market |
| | |
| | |

| Customer Relationship Management System | Ability to identify stakeholders and manage territorial relations |
|--|---|
| Travel experience planning and negotiation | Customer analysis and negotiation skills |
| Marketing information system | Marketing planning and control skills |
| ione | |
| ions | Recognize and cogmont |
| Planning and evaluation of new services | Recognize and segment problems, expectations and strategic objectives |
| | Identify the development of the |
| Project management and | activities necessary to achieve |
| programming tools | the objectives |



IO 1 Comparison among professional profiles IT, GR, AL, MT

Profile: Manager of integrated services for boating and coastal tourism

Act. 1 – b. Process analysis

| | Proces | ss analysis and de | | | |
|---|---|----------------------------|--|--|--|
| | Manager of integ | | | | |
| | Professional profile description: the manager is responsible for dedicated to the care of the boat, its crew and boaters. He/She technical, logistical and tourist needs. He/She competently coordir meeting the various requests of sea tourists. His/Her role is focus with suppliers of the refit supply chain, po | | | | |
| Process sequences | Management of the operations of the tourist p | | | | |
| Areas of Activities (ADA) related to the | ADA.11.02.08 Management and planning of tourist port services | ADA.11.02.20 – Assi boa | | | |

| From the ADA to the Assessment | Starting request/need/action | What he/she does | |
|-----------------------------------|---------------------------------|-------------------------|---|
| Competence | Input | Action | Subject 1 |
| | Required annual berths | Updates | Berths plan |
| | Requests and reservations | Checks the availability | Mooring plan and transits |
| | Arrival of boats and users | Receives | Technical and administrative information on the port |
| Managing and planning of tourist | Needs of daily work | Organizes | Moorers |
| port services | Current customer | Cathors | spacific paads |

| | | | · · · · · · · · · · · · · · · · · · · |
|---|--|-----------------------------|---|
| | Administrative data | Manages | Administrative control system |
| | Deviation from programs | Promotes and manages | Offer of enviromental services |
| | Expansion and maintenance needs | Takes part | Infrastructure improvement needs |
| | Commander or owner requests | Assists | VHF Support |
| Providing assistance to people on board | Commander or owner requests | Manages | Crew list |
| | Needs of the people on board | Directs | Need analysis |
| | Territory analysis | Monitors | Trends and new élite proposals |
| Planning, programming and | Customer inquiries | Analyses | Tastes and expectations |
| organizing of local tourism offers | Personalized proposals | Elaborates | Personalized proposals |
| | Organization of the offers | Manages | Affiliated and non- affiliated suppliers |
| Development of the marketing operational plan | Analysis of the current situation and trends | Develops | Yearly and season' data |
| Projects management | Development and improvement projects | Plans, manages and controls | Project objectives |

finition of the profile based on the ISO 17024 Standards grated services for boating and coastal tourism

the tourist reception in the port and on the coast, for the organization and coordination of has the task of optimizing and integrating the reception services in tourist ports for both hates the operators who carry out the various technical services on the quay, at sea and ir ed on customer care services and in the configuration processes of the integrated offer of rt and tourist services. He/She develops and promotes innovation projects of the integrat

| ort | Development of plans for tourism promotion | |
|---------------------|---|-------------------|
| stance to people on | ADA.23.03.01 – Planning, programming | ADA.24.04.02 - De |
| ard | and organizing of local tourism offers | marketing op |

| Which tools he/she uses | | What he/she applie | |
|------------------------------|---|---|--|
| Subject 2 | Subject 3 | Procedures | Standards |
| Port map | Port Management Software | Daily check of free berths | Technical knowledge of the types of boats and moorings |
| Port map | Management Software and reservation | Berth assignment based on size and availability | Relational skills and technical knowledge |
| Regulation and contract | Listening and relationship | Reception at the office after arrival and mooring | Relational skills |
| work shifts and needs plan | Work contract and agreements | Definiton of the week work plan | Ability to delegate and assign objectives |
| Analisys and registration | Plan of the new | Collection and | Relational skills and |

| | | Γ | |
|---|--|---|---|
| Grant rules | Detection of economic and administrative problems | Internal, local and national rules | Administrative knowledge |
| Cleaning of piers and concession spaces | Environmental services | Internal, local and national rules | Knowledge of environmental rules |
| Work program | Problem analysis and works impact | Analysis of project options | Project management |
| Organization of the moorers | Mooring assistance | Safe mooring procedures | Organization of services |
| International and national rules | Agencies of crew management | Registration and health control procedures | Knowledge of the rules |
| Agreements with personal services | Personal services providers | Crew services | Relational skills and technical knowledge |
| Scouting for new initiatives | Contacts | Proposals for conventions and agreements | Ability to analyze and propose |
| Listening and detecting needs | Survey cards, checklists prepared | Ability to analyze needs and expectations | Interpersonal skills |
| Territory promotion | Offerts by the local prodivers | Ability to elaborate proposals | Ability to analyze and synthesize |
| Dedicated transport services | Websites of local players | Personalized booking | Organization skills |
| benchmarking | verification of marketing mix | Marketing plan | Capacità di analisi e proposizione |
| Project plans | Work Programmes | Knowledge of the role and techniques of Project | Techniques of PM |

| of all activities, service pleasure craft and peo the handling of admi f services, through con ed offer of services. | ople, to respond to nistrative procedures, | |
|--|--|--|
| | | |

Planning and commercial management

evelopment of the erational plan

ADA.24.05.03 - Project management

| Mathadologias | Aimed at | What he/she observes/monitors | Indicator |
|---|---|---|--|
| Methodologies | Output | | |
| Respect for overall dimensions and port regulations | Mooring plan updated and consistent | Check the regularity of the Mooring Plan | Mooring anomalies reduction |
| Respect for overall dimensions and port regulations | Assignment of transit seats | Assignment of available seats | Level of saturation and mooring turnover |
| Customer care | Satisfied customer | Loyalty | Rates of new customers and rates of confirmations |
| Worksheets for moorers and external suppliers | Port service and operation orders | Weekly reports | Quality of the port service |
| Listening and | Plan of the new | Derceived quality | Claims |

| | | Γ | • |
|--|--|---|--|
| Management dashboard, check list | Control report | Compliance with the budget and regulatory constraints | Deviation from programs |
| information and communication to consumers | Services promotion | Compliance with standards and reduction of environmental | Environmental quality of the concession area |
| Gantt | Work program and mooring plan | Adaptation of the plan to the needs | Respect of the Gantt |
| Mooring coordinates and maneuvering spaces | Mooring support service | Mooring problems or events | Number of problems and events |
| Preparation of recording and support tools | Service of crew management | Regularity checks | Number of cases of irregularities |
| Preparation of agreements and offer packages | Satisfaction of needs | Perceived quality | Degree of satisfaction with the services |
| Territorial scenario | Extension of the offer | Perceived quality in the local area | Local reputation of the port |
| Customer analysis | Registration of customer cards | Customer Relationship Management | Number of completed customer cards |
| Value proposition | Proposals accepted | Perceived quality | Claims |
| Customer's satisfaction | Flexible and customized packages | Travel experiences | Positive reviews |
| Market analysis | Marketing mix plan | Competitive positioning of the port | Effectiveness of commercial objectives |
| Project Workflow | Operational feasibility study of the project | Sustainability | Effectiveness of project objectives |



IO 1 Comparison among professional profiles IT, GR, AL, MT

Profile: Manager of integrated services for boating and coastal tourism

Act. 1 – Comparative Table – a. Repertoires

| Sectors | Tou | Harbou | |
|--|--|---|--|
| ADA related to the sector | ADA.23.03.01 – Planning, programming and organizing of local tourism offers | ADA.23.03.02 Reception of visitors and promotion of the territorial tourist offer | ADA.11.02.08 Management and planning of tourist port services |
| Italy (from regional repertoires) | Coordinator of tourist port services; Officer for customer assistant on-board services and mooring and unmooring operation Hostess/Steward <u>http://professioniweb.regione.liguria.it/Dettaglio.aspx?co</u> <u>http://web.rete.toscana.it/RRFP/gateway#http://www301.regio</u> <u>/Rpp/Ricerca.xml</u> | | |
| | | | |
| | Destination Manager <u>https://www.vector-</u> tourism.net/documentation | | |
| Greece | UC 366 Analysis of the reference area; UC 2149 Planning of territorial tourist offers | UC2151 Promotion of the reference area | |
| | | | |
| Albania | | | |

| Malta | OTHM Level 4 Diploma in Tourism and Hospitality Management | |
|--|---|-----------------------|
| ESCO (EU) | Port Coordinator (n. 4323.11) | |
| ESCO (EU) https://ec.europa.eu/esco/portal/occupation?resetLa | | ion?resetLanguage=tru |

| rs/Ports | Boat Technique | | Marketing and Pro |
|--|--|---|--|
| ADA.11.02.20 - assistance to people on board | ADA.10.08.04 - Management of technical repair and maintenance services for boats | ADA.11.02.16 - Management of pleasure boats | ADA.24.04.02 - Development of the marketing operational plan |
| e, implementation of - Recreational | Pleasure boat service manager; Responsible for the planning of the works, the preparation of the procurement plan and control of the production plan in the nautical sector - Project manager of the nautical sector | | Being able to create offers; Destina |
| <u>e=0000000264;</u> <u>toscana.it/bancadati</u> | <u>o.aspx?code=0000000273;</u> http://web.rete.toscana.it/RRFP/gateway#http: //www301.regione.toscana.it/bancadati/Rpp/Ri cerca.xml | | http://professioniweb taglio.aspx?cod http://www301.regio ati/Rpp/Ri |
| | | | Destination https://ww tourism.net/de UC 366 Analysis of the reference area; UC 2149 Planning of territorial tourist offers |
| | Navigator and Maritime Manager Profile | | |
| | 9DZ Ship's Engines and aggregates; Systems and machanism of the ship | 23BD Maritime English | |

| | | Award in Cu: |
|------------------|---|--|
| | Ship steward/ship stewardess (n. 5111.2.2) | Tourism policy dire |
| e&newLanguage=en | https://ec.europa.eu/esco/portal/occupation?resetLanguage=t rue&newLanguage=en | https://ec.europa.eu/esco/pouge=true&nev |

| iject Management | Finance | | |
|---|---|------------------------------------|--|
| ADA.24.05.03 - Project management | ADA.24.02.01 - Asset management | ADA.24.02.04 Management control | Italian National Labor Atlas |
| experiential tourism ation Manager | Coordinator of tourist port services | | Regional Reportoires |
| e=0000000404; ne.toscana.it/bancad icerca.xml | http://professioniweb.regione.liguria.it/Det taglio.aspx?code=0000000264 | | (Liguria Tuscany) |
| n Manager <u>vw.vector-</u> ocumentation | | | VECTOR Eerasmus+ Project ECVET |
| UC 2152 Problem analysis and management | UC 2152 Problem analysis and management | | recognized in IT, PT, ES |
| | | | "ALEKSANDËR MOISIU" University, DURRËS Faculty of professional Studies Department of Engineering and Maritime Sciences |

| stomer Care | | Future Focus: OTHM (OFQUAL No. 6(| |
|--|---|--------------------------------------|--|
| ector (n. 1213.2.3) | Port Coordinator (n. 4323.11) | | |
| ortal/occupation?resetLang vLanguage=en | https://ec.europa.eu/esco/portal/occupati on?resetLanguage=true&newLanguage=en | | |

Sources/References

https://atlantelavoro.inapp.org/atlante_lavoro.php

http://professioniweb.regione.liguria.it/; http://www301.regione.toscana.it/bancadati/Rpp/Ricerca .xml

https://www.vector-tourism.net/documentation

Level 4 Diploma in Tourism and Hospitality Management 33/2314/0); Idea Academy: Award in Customer Care

https://ec.europa.eu/esco/portal/occupation?resetLangu age=true&newLanguage=en





MaQuaM - "International Qualification on Marine and Tourism for the Mediterranean harbours" n. 2020-1-IT01-KA202-008459

Memorandum of Understanding

for the applying of the ECVET system to the training path and LTTA within the project activities

Period: 01/10/2020 -31/05/2023

Approved version 21st July 2021







MaQuaM n. 2020-1-IT01-KA202-008459 TABLE OF CONTENTS

Introduction

- 1. General objectives of the MoU
- 2. Period of eligibility of the MoU
- 3. Information about the partners
- 4. Information about the training programme(s) or certification(s) concerned
- General agreement on the relevant part(s) of the training programme(s) or certification(s) that can be considered for the learners' competence development during international training periods
- 6. Agreement on Responsibilities
- 7. Quality assurance
- 8. Assessment
- 9. Validation and recognition of results
- 10. Signatures



Introduction

The Memorandum of Understanding (MoU) is a voluntary partnership agreement in which conditions for an international VET mobility programme are concluded among partners from different countries. The MoU sets the framework for recognition of Learning Outcomes (LOs) and establishes the partnership's procedures for cooperation. To reduce bureaucracy this draft agreement is modular; this means that each partner who is interested in using the MaQuaM-matrices for mobility activities can just use the parts they really need.

Partners using this agreement accept each other's status as competent bodies and accept each other's quality assurance, assessment, validation and recognition criteria and procedures as satisfactory for the purpose of transferring credits at the end of a training period abroad. They agree on the general conditions such as objectives and duration and recognize other actors and further institutions that may be involved.

The present MoU contains the following elements:

- 1. General objectives of the MoU
- 2. Period of eligibility of the MoU
- 3. Information about the partners
- 4. Information about the training programme(s) or certification(s) concerned
- 5. General agreement on the relevant part(s) of the training programme(s) or certification(s) that can be considered for the learners' competence development during international training periods
- 6. Agreement on Responsibilities
- 7. Quality assurance
- 8. Assessment
- 9. Validation and recognition of results
- 10. Signatures

1. Objectives of the MoU

This MoU sets out the general framework of cooperation and networking between the Partners, with the objectives of designing specific arrangements for the recognition of Learning Outcomes (LOs) of learners for each specific mobility period (including specification of training content: Mobility Units (MU), placements abroad, mobility projects) and preparing a Learning Agreement (involving two or more partners and the mobile learners).

2. Period of eligibility of the MoU

The period of eligibility of the agreements set down in the MoU is from September 2021 to May 2023 (any extension of the Grant Agreement authorized by the National Agency is to be intended as included)



3. Information about the partners

1)



Provincia di Livorno Sviluppo (IT), <u>www.plis.it</u>

PLIS is a public agency for local development and training born on 2000 in Tuscany and totally owned by the Province of Livorno (70%) and by the Port Authority of the Northern Thyrrenian Sea (30%). Its mission is to implement EU, National and regional projects following the needs of its shareholders. In MaQuam it is the Lead Partner and coordinator of the IO1 - ECVET tool for qualifications in the nautical and tourism sector.



2) NA.VI.GO (IT), <u>www.navigotoscana.it</u>

NAVIGO is the largest network of pleasure boating companies in Tuscany and one of the largest in Europe. Founded in 2007 as one of the first service centres in the region, it has become a reference point in Tuscany for all the bodies working on the nautical sector, both companies and institutions, trade associations and schools. In the project it is the Leader of the IO2 - Course of "Manager of integrated services for boating and coastal tourism".



3) Strategis (GR), https://strategis-cluster.com

STRATEGIS - Maritime Center of Excellence is a non-for-profit organization serving as facilitator of the Strategis – Maritime ICT Cluster in the port of Piraeus, driving innovation to a cluster offering maritime services and synergies for growth, enabling Smart Sea, sustainable business opportunities. In MaQuam it is the Leader of the IO3 - "Manager of integrated services for boating and coastal tourism" assessment tools, supported by PLIS for the ECVET credit system preparation and implementation.



4) Mediterranean Tourism Foundation (MT), <u>www.medtourismfoundation.com</u>

MTF is a non profit, non-governmental organisation established by the Malta Hotels and Restaurants Association (MHRA) in Malta on 2013. It is aimed at increasing the potential for sustainable tourism growth across the Mediterranean region. In MaQuam is the Leader of the IO4 - Guidelines for professional profile recognizing in the nautical and tourism sector, supported by PLIS for the ECVET procedures.



5) IBIS Foundation (AL), <u>www.ibis.al/</u>



International Business Integration Shkodra - IBIS Foundation was established with the goal of the territory promotion and for the cooperation with national and European organizations to promote the development in the city of Shkodra. As Partner Country in the project it represents a new developing nautical market and an area to test the path for the staff members, providing a digital path, available for all and sustanaible.

4. Information about the training programme(s) or certification(s) concerned

The present MoU deals with the profile of profile "Manager of integrated services for boating and coastal tourism". The description of learning outcomes associated with the training programme(s) or certification(s), the credits or any other related information should be included in the Learning Agreement.

5. General agreement on the relevant part(s) of the training programme(s) or qualification(s) that can be considered for the learners' competence development during international training periods

The training path will be tested in IT, MT, GR and AL by 100 employed/unemployed people, who will enhance their competencies by non-formal and learning work based approach during the LTTA in the country partners. The acquired competencies will be mutually recognized and validated by the ECVET credit transfer system.

The 40 employed people in the partners' staff will perform 5 days of mobility at the hosting bodies/companies/institutions.

The 60 unemployed young people under 35 will perform 12 days of physical mobility at the hosting bodies/companies/institutions and 3 days of virtual mobility for preparation/feedback.

During the mobility period each worker/unemployed person will be regularly involved within the training processes, the study visits, meetings with stakeholders and "peer to peer "discussion, covering from the specific organization operating within the working environment, a role consistent with his/her initial competences. The following Learning Outcomes can, in principle, be considered for the competence development abroad:

| Receiving and managing boats and crews | | | |
|--|--|-----------------------------------|---|
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges |
| | | | Technical-nautical knowledge |
| | Manage and maintain the port's mooring plan | | IT knowledge on port management systems |
| | | | Regulatory knowledge in the nautical field |
| Assignment of transit seats | Knowing how to provide coherent answers to requests for berths | Relational and programming skills | Technical-nautical knowledge |
| | | | IT knowledge on port |
| | | | management systems |
| | | | Regulatory knowledge in the |
| | | | nautical field |
| Satisfied customer | Listen and adequately inform the customer | Relational and receptional skills | Technical-nautical linguistic knowledge |



Co-funded by the Erasmus+ Programme of the European Union

MaQuaM n. 2020-1-IT01-KA202-008459

| | 1 | 1 | 1 | |
|-------------------------------------|--|---|--|--|
| Port service and operation orders | Manage port personnel to guide them towards quality management of services | Ability to delegate and assign objectives | Internal communication tools and service order definition tools | |
| Service of crew management | Provide assistance to crews | Relational and communication skills | Technical-nautical linguistic knowledge Regulatory knowledge in the nautical field | |
| Satisfaction of needs | Solve the problems and needs of the people on board | Problem solving skills | Problem solving techniques | |
| | Planning and organ | nizing the resources | | |
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges | |
| Control report | Make the best use of the economic control tools of the port's activities | Knowing how to recognize the key elements of performance | Administrative and economic knowledge Computer knowledges | |
| Services promotion | services and territorial offers in | | Service marketing knowledge Computer knowledges | |
| Work program and mooring plan | Schedule maintenance and technical improvements based on requests | Knowing how to anticipate and plan the technical needs for improvement | Technical-nautical knowledge Operational programming tools | |
| Flexible and customized packages | | Knowing how to interpret customer expectations and define tailor-made proposals | Knowledge of the analysis of the supply and demand of services Language skills Computer knowledges | |
| Mooring support service | for hosts and nort manalivers | Knowing how to identify the technical needs and ability to plan service innovations | Knowledge of innovative port technical support tools | |
| | Analyze the market, promote local tourist offers | | | |
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges | |
| Extension of the offer | Analyze and monitor the territory and the opportunities offered | apalysis | Knowledge of service analysis systems Knowledge of market monitoring systems and tools | |
| Registration of customer cards | Create a marketing information system for supply and demand | Ability to identify stakeholders and manage territorial relations | Knowledge of stakeholder mapping and management tools CRM tools | |
| Proposals accepted | Listening and interpreting the customer's tastes and expectations | Customer analysis and negotiation skills | Knowledge of marketing and segmentation | |



| IVIaQualvi n. 2020-1-1101-KA | 202-000433 | | |
|--|---|--------------------------------|---|
| Marketing mix nian | | Marketing planning and control | Knowledge of the tools for analyzing and planning the marketing mix of services |
| Managing goals, projects and evaluations | | | |
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges |
| Plan of the new services | objectives, based on the results of the analysis on supply and | proplems, expectations and | Project Cycle Management tools |
| the project | Plan new services and projects by identifying the conditions of feasibility | the activities necessary to | Project Management tools and techniques |

Details are listed in the Learning Agreement of each mobile learner.

6. Responsibilities

| Responsibility for | Sending Country | Hosting Country |
|----------------------------------|-----------------|-----------------|
| Signature of learning agreements | X | X |
| Sending information package | | X |
| Health insurance and travel | X | |
| insurance for the time abroad | X | |
| Covid 19 rules accomplishments | X | X |
| Arrangements on employment | | |
| (government regulations, taxes | | x |
| etc.) related to the legal | | ^ |
| framework of both countries | | |
| Payment for the mobile learner | x | |
| (travel and subsistence) | Λ | |
| Accident insurance at the | | |
| workplace and during | | x |
| commuting to the workplace for | | ~ |
| the time abroad | | |
| Arrangement of accommodation | | x |
| for the training period abroad | | ~ |
| Providing working clothes or | | |
| protection equipment during the | | x |
| training period abroad if | | ^A |
| necessary | | |
| Arranging travel during the | x | |
| training period abroad | | |
| Living costs | X | |
| Assessment of LO | | X |
| Accompanying Tutorship | | X |
| Recognition of LO | X | |



7. Quality assurance

The hosting provider-company during the mobility period will assure the following minimum quality-standards:

- 1. The hosting organization provides a safe and convenient training environment for the mobile learner in which he/she can develop the programme and learn;
- 2. The hosting organization takes into consideration the level of competence development of the mobile learner (the study title/years of training/work experience);
- 3. The hosting organization allows enough time, room, means and resources for the training and coaching of the mobile learner;
- 4. The mobile learner can practice (when necessary under guidance) the daily activities in relation to the education of the worker/unemployed young person if necessary;
- 5. The hosting organisation appoints a person who will be the representative of the working place, coaching and supervising the mobile learner if necessary;
- 6. The hosting organisation provides a detailed programme/plan including an introduction programme, evaluation interviews with the mobile learner on the progress of the mobility programme and the final assessment of the mobile learner;
- 7. The hosting organisation cooperates with the sending organisation and makes the appropriate training agreements as described further on in the Learning Agreement;
- 8. The hosting organisation gives the necessary information on the conditions and equipment concerning the work itself and the work environment (in case the hosting organisation is a company) and concerning the training to be attended.
- 9. A representative of the hosting organisation, on behalf of the sending organisation, monitors and evaluates the achievement of the learning objectives.
- 10. The mobile learner implements its training programme based on a work learning approach under the supervision and responsibility of the hosting organisation, following the specific training hours.
- 11. The mobile learner attends to and fulfils the tasks that are part of the agreed training plan.
- 12. The mobile learner follows the discipline of the work place, and respects the rules in force and legal provisions concerning professional confidentiality.

8. Assessment

The assessment will be done as follows:

- Expert workers, trainers or teachers are asked to evaluate the performance of the mobile learners in terms of the quality of their participation in the practical experience in the work place or in the training process.
- The expert confirms in the matrices (cf. the Learning Agreement) whether a mobile learner has only observed the respective mobility unit; has operated under (close) instruction; has operated under surveillance; or has acted independently. This mode of assessment guarantees the instrument's competence orientation: confirming that a mobile learner has acted independently means that he/she has reached a certain level of expertise in all sub aspects of the respective mobility unit.



- No expert would rate a candidate as "independent" when, for example, he/she is performing his/her tasks very well but does not know what to do before or afterwards and vice versa.
- For each mobility unit several rows are provided to make clear that each mobility unit is not necessarily learnt at one place only – the mobile learner will perform some of the mobility units at least twice during his or her apprenticeship. This transparency assures information about what was assessed, where, when and by whom.
- Coordinators of the sending institution see at once, what and where the mobile learner has already learned and how well he/she performed.
- These mobility units are not necessarily single parts which in sum form a whole. So the last row on the sheets of complex units is sometimes "Performing the mobility units of this unit in context".

9. Validation and recognition

The sending institution/body will be on charge on the validation and recognition of LOs, to confirm that assessed learning outcomes achieved or competences developed by the person in training during the stay abroad correspond to the specific LOs required for the pointed out training programme or certification.

10. Signatures

The signatories confirm the accuracy of all statements made on this form and agree to all principles and articles expressed therein.





ERASMUS + LEARNING AGREEMENT FOR VET MOBILITY

I. DETAILS ON THE PARTICIPANT

Name of the participant:

Field of vocational education: Nautical and tourism sector

Sending institution (name, address):

Contact person (name, function, e-mail, tel):

II. DETAILS OF THE PROPOSED TRAINING PROGRAMME ABROAD

Receiving organisation (name address):

Contact Person (name, function, e-mail, tel):

III. Period

Planned dates of start and end of the placement period:

IV. Learning context

| At the sending organisation, the participant is currently enrolled in: | | |
|--|--|--|
| Title of the qualification / profession: | ication / Manager of integrated services for boating and coastal tourism | |
| Role/position: | Employed/unemployed | |

V. Learning outcomes

At the end of the learning pathway the learner will acquired the competences in:

Receiving and managing boats and crews

Planning and organizing the resources

Analyze the market, promote local tourist offers

Managing goals, projects and evaluations

The following Learning Outcomes can, in principle, be considered for the competence





| UNIT: Receiving and managing boats and crews | | | |
|--|---|--|--|
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges |
| Mooring plan updated and consistent | Manage and maintain the port's mooring plan | Ability of planning and operational programming in the port area | Technical-nautical knowledge IT knowledge on port management systems Regulatory knowledge in the nautical field |
| Assignment of transit seats | Knowing how to provide coherent answers to requests for berths | Relational and programming skills | Technical-nautical knowledge IT knowledge on port management systems Regulatory knowledge in the nautical field |
| Satisfied customer | Listen and adequately inform the customer | Relational and receptional skills | Technical-nautical linguistic knowledge |
| Port service and operation orders | Manage port personnel to guide them towards quality management of services | Ability to delegate and assign objectives | Internal communication tools and service order definition tools |
| Service of crew management | Provide assistance to crews | Relational and communication skills | Technical-nautical linguistic knowledge Regulatory knowledge in the nautical field |
| Satisfaction of needs | Solve the problems and needs of the people on board | Problem solving skills | Problem solving techniques |





| Output of process | Learning Outcomes | Skill/Competencies | Knowledges |
|----------------------------------|--|--|--|
| Control report | Make the best use of the economic control tools of the port's activities | Knowing how to recognize the key elements of performance | Administrative and economic knowledge |
| Services promotion | Obtain an updated map of services and territorial offers in the nautical and tourist fields | Knowing how to analyze and monitor the offer of local services | Computer knowledges Service marketing knowledge Computer knowledges |
| Work program and mooring plan | Schedule maintenance and technical improvements based on requests | Knowing how to anticipate and plan the technical needs for improvement | Technical-nautical knowledge Operational programming tools |
| Flexible and customized packages | Organize and propose personalized experiential packages to the customer | Knowing how to interpret customer expectations and define tailor-made proposals | Knowledge of the analysis of the supply and demand of services Language skills Computer knowledges |
| Mooring support service | Organize the support service for boats and port maneuvers | Knowing how to identify the technical needs and ability to plan service innovations | Knowledge of innovative port_technical support tools |

| UNIT: Analyze the market, promote local tourist offers | | | |
|--|---|--|--|
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges |
| Extension of the offer | Analyze and monitor the territory and the opportunities offered | Ability of territorial and market analysis | Knowledge of service analysis systems |
| | | | Knowledge of market monitoring systems and tools |





| Registration of customer cards | Create a marketing information system for | Ability to identify stakeholders and manage | Knowledge of stakeholder mapping and |
|--------------------------------|--|--|--------------------------------------|
| | supply and demand | territorial relations | management |
| | | | tools |
| | | | |
| | | | CRM tools |
| Proposals accepted | Listening and interpreting | Customer analysis and | Knowledge of marketing |
| | the customer's tastes and | negotiation skills | and segmentation |
| | expectations | | |
| Marketing mix plan | Apply marketing mix | Marketing planning and | Knowledge of the tools |
| | analysis and planning | control skills | for analyzing and |
| | tools | | planning the marketing |
| | | | mix of services |

| UNIT: Managing goals, projects and evaluations | | | |
|--|--|---|---|
| Output of process | Learning Outcomes | Skill/Competencies | Knowledges |
| Plan of the new services | Define strategies and objectives, based on the results of the analysis on supply and demand | Recognize and segment problems, expectations and strategic objectives | Project Cycle Management tools |
| Operational feasibility study of the project | Plan new services and projects by identifying the conditions of feasibility | Identify the development of the activities necessary to achieve the objectives | Project Management tools and techniques |

Detailed programme of the training period:

Day 1: General introduction and entry test (9-14.00 – 14.30 – 17.30)

Day 2: Activity1:

Day 3: Activity 2:

Day 4: :

Day 5: Activity 3:





| Tasks of the trainee: |
|--|
| Day 1: |
| Day 2: |
| Day 3: |
| Day 4: |
| Day 5: |
| |
| Monitoring and Mentoring of the participant: |
| A tutor or facilitator will remain throughout the mobility days. Will be given the maximum attention during the course of the placement test and evaluation test. |
| Day 1: - Name and Surname (expert of host organization) - 1 tutor/facilitator of the sending/hosting organization |
| Day 2: |
| Day 3: |
| Day 4: |
| Day 5: |
| |
| VI. Evaluation and Validation of the training mobility: |
| Trainees will fill a test (ANNEX IV) on the first day of mobility and tutors of the host organizations will put the results on a grid with which the partnership evaluate the autonomy of the trainee to master each of the clusters of the units and to ensure an adequate standard of quality of expected results within the work |
| |

process. Last day of the mobility an evaluation of the trainees takes place based on the same criteria/test of the beginning of the mobility. The tutor fills in the evaluation questionnaire to assess the achievement of learning outcomes.





III. COMMITMENT OF THE PARTIES INVOLVED

By signing this document, the participant, the sending institution and the receiving organisation confirm that they will abide by the principles of the Quality Commitment for Erasmus+ LTTA attached below.

| THE PARTICIPANT | |
|-------------------------|-------|
| Participant's signature | |
| | Date: |

THE SENDING INSTITUTION We confirm that this proposed training programme agreement is approved. On completion of the training programme the institution will issue ECVET Certficate to the participant Date:

THE RECEIVING ORGANISATION

We confirm that this proposed training programme is approved.

On completion of the training programme the organisation will issue a *attendance* to the participant

| Date: | |
|-------|--|
|-------|--|







MaQuaM - "International Qualification on Marine and Tourism for the Mediterranean harbours"

n. 2020-1-IT01-KA202-008459

Guidelines for ECVET and surveys for evaluation will be prepared by PLIS and sent to the partners

GENERAL INFORMATION on Procedure

The ECVET procedures on charge to PLIS will be supported by a certifier expert on the topic; the evaluation procedures are described below.

The documents that the certifier must receive in order to receive evidence and prepare the ECVET certificate are:

-Learning agreement Annex III according to the template and filled in for each participant (on charge on the sending organization)

-**Test per Training Unit**, with the final assessment of all the training units (to be filled in by the training organization)

- **Mobility Path Evaluation Grid** Annex IV, filled in by the tutor of the hosting organization at the end of the mobility

GUIDELINES TO FIILLING IN THE LEARNING AGREEMENTS (ANNEX III)

I. DETAILS ON THE PARTICIPANT

Please enter the data of the participant involved in the mobility

II. DETAILS OF THE PROPOSED TRAINING PROGRAMME ABROAD

Please enter the organisation that will organise and follow (with the name of the tutor) the programme abroad. So who will be in charge on structuring the programme, making contacts and managing the programme directly on the host country/venue.

III. Period

Please indicate the period of stay abroad (starting day and ending day)

IV. Learning context

Please select the role/position of the mobility participant between employed/unemployed

V. Learning Outcomes

Please choose the LO from 1 to 4 (minimum 1 and maximum 4). Then per each LO chosen enter the skills that will be acquired during the mobility and according to the mobility's







planned programme. Please therefore <u>delete the units of competence which are not relevant to</u> <u>the programme and the mobility.</u>

VI. Evaluation and Validation of the training mobility:

It is necessary to use the annex IV grid at the beginning and at the end (or only at the end) to assess the skills developed during the mobility and thanks to the planned programme abroad.





MaQuaM n. 2020-1-IT01-KA202-008459

ANNEX IV _ Mobility Path Evaluation Grid

Name of the participant

Sending institution

Receiving organization

Mobility From day (date) to day (date)...

Please only enter skills that will be acquired during the mobility and according to the planned programme. Please therefore delete the units of competence which are not relevant to the programme and the mobility (LTTA, Project work or study visit).

The rating scale must consider these criteria: the participant is "independent / non-independent"

| Output of process | Learning Outcomes | Evaluation |
|-------------------------------------|--|------------|
| Mooring plan updated and consistent | Manage and maintain the port's mooring plan | |
| Assignment of transit seats | Knowing how to provide coherent answers to requests for berths | |
| Satisfied customer | Listen and adequately inform the customer | |
| Port service and operation orders | Manage port personnel to guide them towards quality management of services | |
| Service of crew management | Provide assistance to crews | |
| Satisfaction of needs | Solve the problems and needs of the people on board | |





UNIT: Planning and organizing the resources

| Output of process | Learning Outcomes | Evaluation |
|----------------------------------|---|------------|
| Control report | Make the best use of the economic control tools of the port's activities | |
| Services promotion | Obtain an updated map of services and territorial offers in the nautical and tourist fields | |
| Work program and mooring plan | Schedule maintenance and technical improvements based on requests | |
| Flexible and customized packages | Organize and propose personalized experiential packages to the customer | |
| Mooring support service | Organize the support service for boats and port maneuvers | |

UNIT: Analyze the market, promote local tourist offers

| Output of process | Learning Outcomes | Evaluation |
|--------------------------------|---|------------|
| | | |
| | | |
| Extension of the offer | Analyze and monitor the territory and the opportunities offered | |
| Registration of customer cards | Create a marketing information system for supply and demand | |
| Proposals accepted | Listening and interpreting the customer's tastes and expectations | |
| Marketing mix plan | Apply marketing mix analysis and planning tools | |

UNIT: Managing goals, projects and evaluations

| Output of process | Learning Outcomes | Evaluation |
|-------------------|-------------------|------------|
| Output of process | Learning Outcomes | Evaluatio |

| Plan of the new services | Define strategies and objectives, based on the results of the analysis on supply and demand |
|-------------------------------|---|
| Operational feasibility study | Plan new services and projects by |





of the project

identifying the conditions of feasibility

| Project work (if applied) | | | | | |
|---|---|--|--|--|--|
| Working hours/indivdual or working group | Output (report, video, app, software,etc) | | | | |
| | - | | | | |





CERTIFICATE

Ms /mr..

has successfully completed a period of 5 days of training and 120 hours of the training course for the profile

"Manager of integrated services for boating and coastal tourism"

at, MALTA

September, 2022

Learning outcomes achieved during the mobility programme and the training course

| Units | Evidence | Activities | Valutazione |
|--|---|--------------------------------|--|
| IT tools 12 h | test | training | very good/points |
| Business english: corporate, commercial and technical communication 18 h | test | training | |
| Configuration and composition of sailing and motor yachts and basic refitting techniques 24h | test | training | |
| Nautical tourism: analysis and strategic planning 12h | test | training | |
| Legislation and sector rules 12h | test | training | |
| Touristic ports: organization of resources and management of activities 12h | test | training | |
| Customer service (reception services and technical services for boaters) 24h | test | training | |
| Project management 12h | test | training | |
| Marketing & communication for nautical tourism 24h | test | training | |
| Offer configuration of nautical and tourist services 30 | test | training | |
| Receiving and managing boats and crews | Report of tutor/grid/ photos/certificate of company | Mobility/visit or placement | "independent" for example, he/she is performing his/her tasks very well but does not know what to do before or afterwards – and vice versa |
| | | | |

The profile of "Manager of integrated services for boating and coastal tourism" is VALIDATE or NOT VALIDATE (if in all unit are the competences developed)

Provincia di Livorno Sviluppo Recognition of LO

Signature / stamp